To Whom It May Concern,

I am pleased to recommend Christopher Franskin, who served as Group CIO at SECO Group from July 2025 to December 2025, during a critical phase of IT and digital transformation.

Christopher provided strong IT and digital leadership, defining a clear group IT strategy and helping align technology priorities with business objectives across Belgium, Luxembourg, and the Netherlands. He focused on simplifying decision-making, clarifying ownership, and removing organizational and technological silos that were limiting efficiency and collaboration.

A key part of his mandate was the improvement of the IT operating model and support organization. He strengthened IT run activities, clarified roles and responsibilities, and improved service quality and responsiveness toward the business.
Christopher also brought strong discipline around budget management and cost optimization, improving transparency on IT spend while ensuring operational stability and scalability. Through open and structured communication with business stakeholders, he helped reposition IT as a trusted partner rather than a pure support function.

His strategic mindset, pragmatic leadership style, and ability to connect IT, digital, and business perspectives make him a valuable executive leader in complex, multi-entity environments.

Sincerely,



Bernard HEIDERSCHEIDT
Chief Executive Officer SECO Group (*)
(*) under the authority of B.H. Group sa